

# Letting Renewables and Storage Compete in IRPs

Tyler Comings

Applied Economics Clinic

[www.aeclinic.org](http://www.aeclinic.org)

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**Applied Economics Clinic**  
Economic and Policy Analysis of Energy, Environment and Equity

# Key points

- Renewable energy and storage are increasingly becoming the go-to replacement resources
- There is economic pressure to pursue RE and storage, even in a low-gas price world
- But continued pressure from stakeholders and regulators is needed to allow RE and storage compete



# Three IRP examples

- **Northern Indiana Public Service Company (NIPSCO)**
- **Consumers Energy in Michigan**
- **Duke Energy in North Carolina**



# Northern Indiana Public Service Company (NIPSCO)

- Part of MISO wholesale market, with some access to PJM market
- Indiana has stakeholder process and IURC review—no evidentiary hearing
- NIPSCO 2016 IRP: four coal units would be retired and replaced—mostly with new gas
- Faced strong criticism for lack of transparency and not considering lower tech costs
- NIPSCO 2018 IRP (one year early):
  - ✓ Improved transparency and stakeholder engagement
  - ✓ Issued an all-resource RFP
  - ✓ Bids competed with existing resources



# Northern Indiana Public Service Company (NIPSCO)

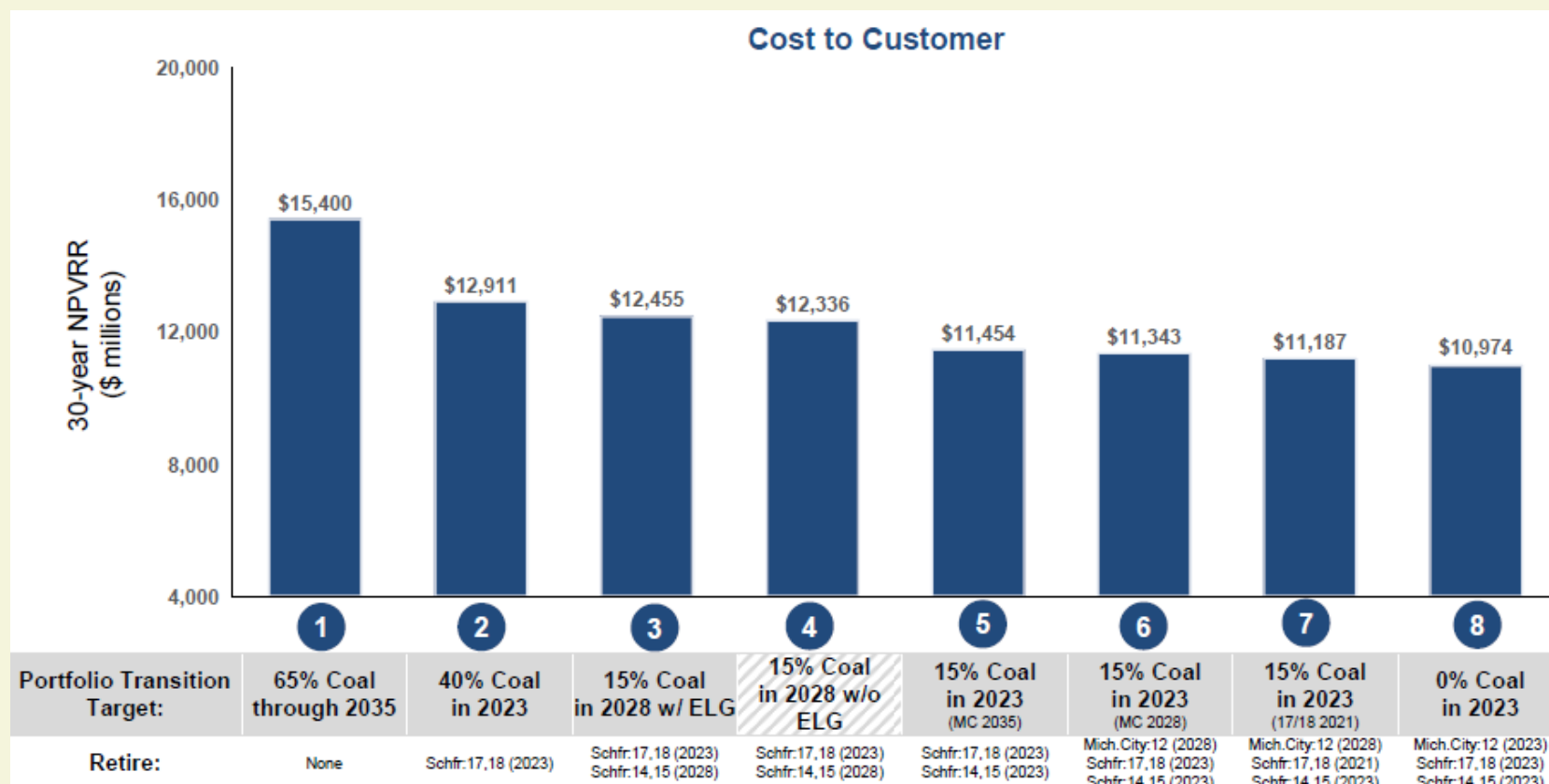
- Its model selected only RE, DSM, MISO capacity market purchases and storage as replacement for retiring coal

|        | 2 3 4   |     |  | 5 6 7   |       |  | 8   |       |
|--------|---|-----|--|---|-------|--|---|-------|
|        | Schahfer 17/18 Retirement<br>~600MW UCAP need |     |  | Schahfer 14/15/17/18 Retirement<br>~1,350MW UCAP need |       |  | All Coal Retirement<br>~1,750MW UCAP Need |       |
|        | TECHNOLOGY                                    | MW  |  | TECHNOLOGY  | MW    |  | TECHNOLOGY                                | MW    |
| Higher | MISO Market Purchase                          | 50  |  | MISO Market Purchase                                  | 50    |  | MISO Market Purchase                      | 50    |
|        | DSM   | 125 |  | DSM   | 125   |  | DSM                                       | 125   |
|        | Wind  | 150 |  | Wind  | 150   |  | Wind                                      | 150   |
|        | Solar, Solar + Storage                        | 390 |  | Solar, Solar + Storage                                | 1,070 |  | Solar, Solar + Storage                    | 1,500 |
| Lower  |   | 715 |  |   | 1,395 |  |   | 1,825 |



# Northern Indiana Public Service Company (NIPSCO)

- Ratepayers saved more as coal was retired



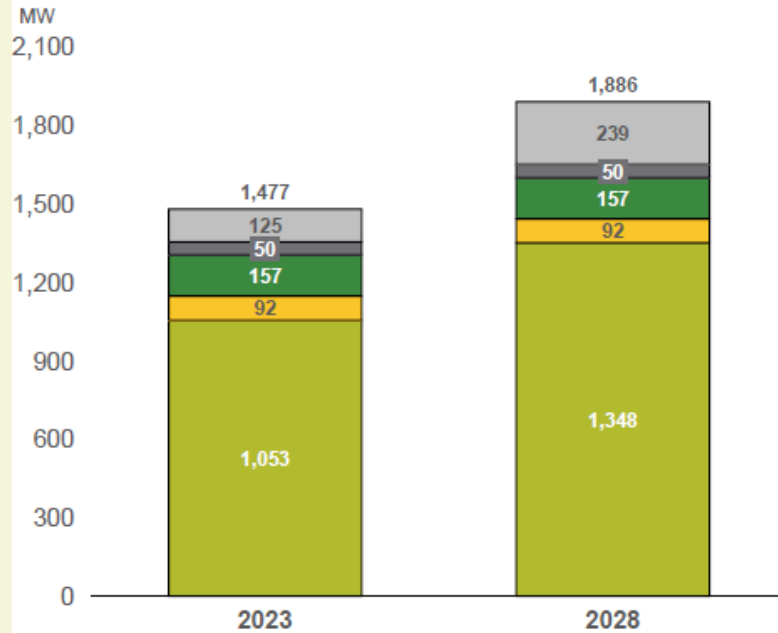
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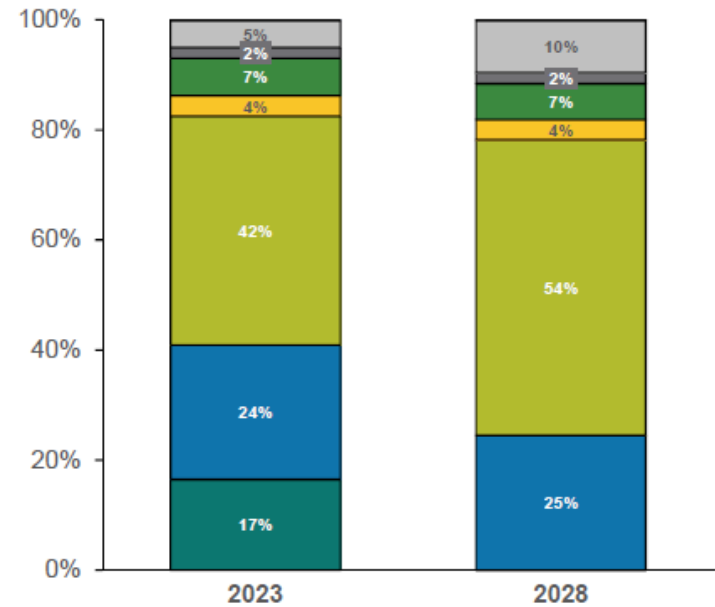
Source: "NIPSCO Integrated Resource Plan 2018 Update: Public Advisory Meeting Five". Slide 28. October 18, 2018.  
<https://www.nipsco.com/docs/default-source/about-nipsco-docs/nipsco-irp-public-advisory-meeting-october-18-2018-presentation.pdf>

# Northern Indiana Public Service Company (NIPSCO)

Preferred Replacement Plan Cumulative Additions  
(UCAP MW)



NIPSCO Supply Resource Mix



■ Coal    ■ Solar    ■ Wind    ■ DSM  
■ Gas    ■ Solar + Storage    ■ Market Purchase

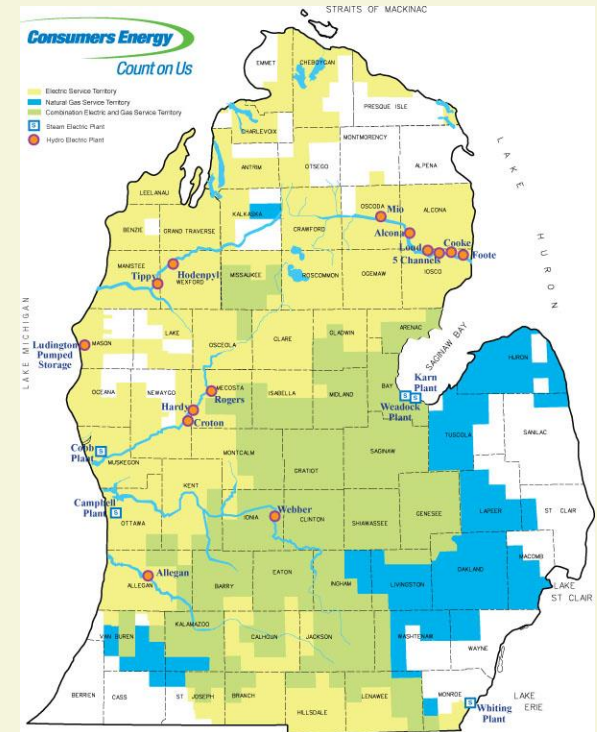


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Source: "NIPSCO Integrated Resource Plan 2018 Update: Public Advisory Meeting Five". Slide 51. October 18, 2018.  
<https://www.nipsco.com/docs/default-source/about-nipsco-docs/nipsco-irp-public-advisory-meeting-october-18-2018-presentation.pdf>

# Consumers Energy in Michigan

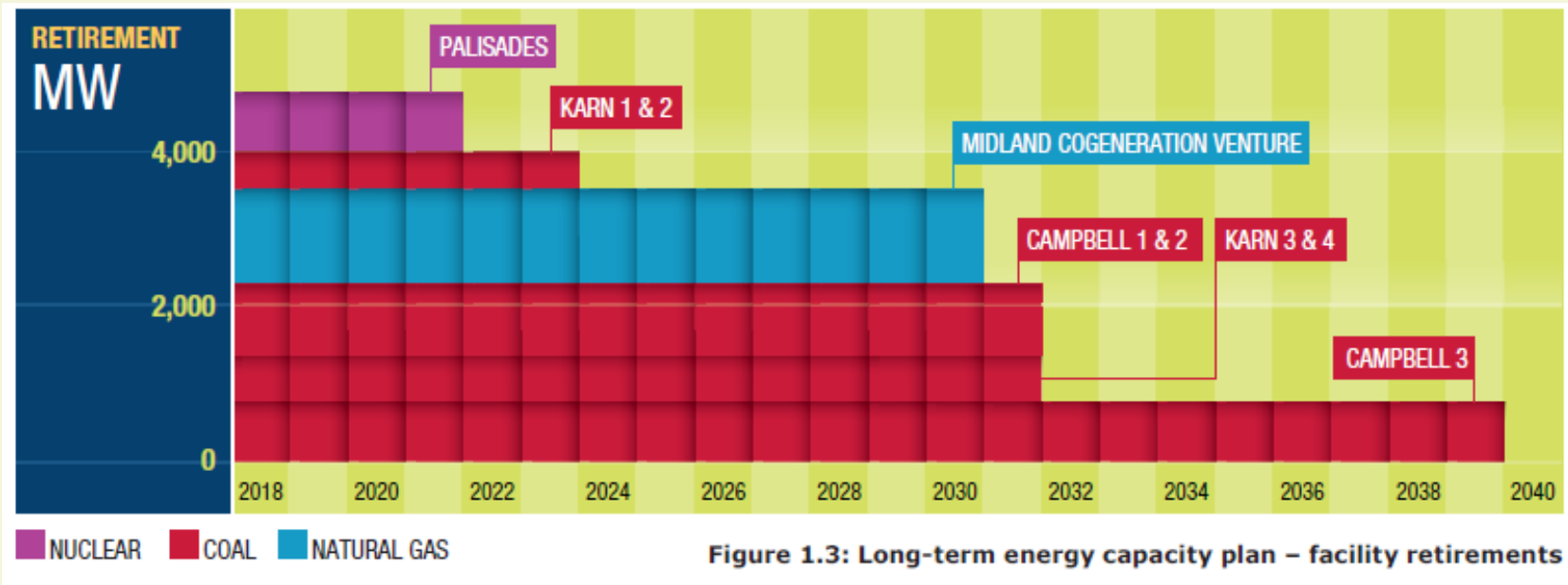
- Michigan has some stakeholder meetings, testimony from other parties, and evidentiary hearing
- Faced strong pressure to evaluate Karn and Campbell coal units in past cases
- 2018 IRP:
  - ✓ Conducted modeling of new and existing resources together
  - ✓ Evaluated earlier retirement of Karn and Campbell units





# Consumers Energy in Michigan

- Consumers found that early retirement of Karn 1&2 (in 2023 instead of 2031) was lower cost



# Consumers Energy in Michigan

- Consumers proposed adding 6,350 MW of solar and 450 MW of storage by 2040

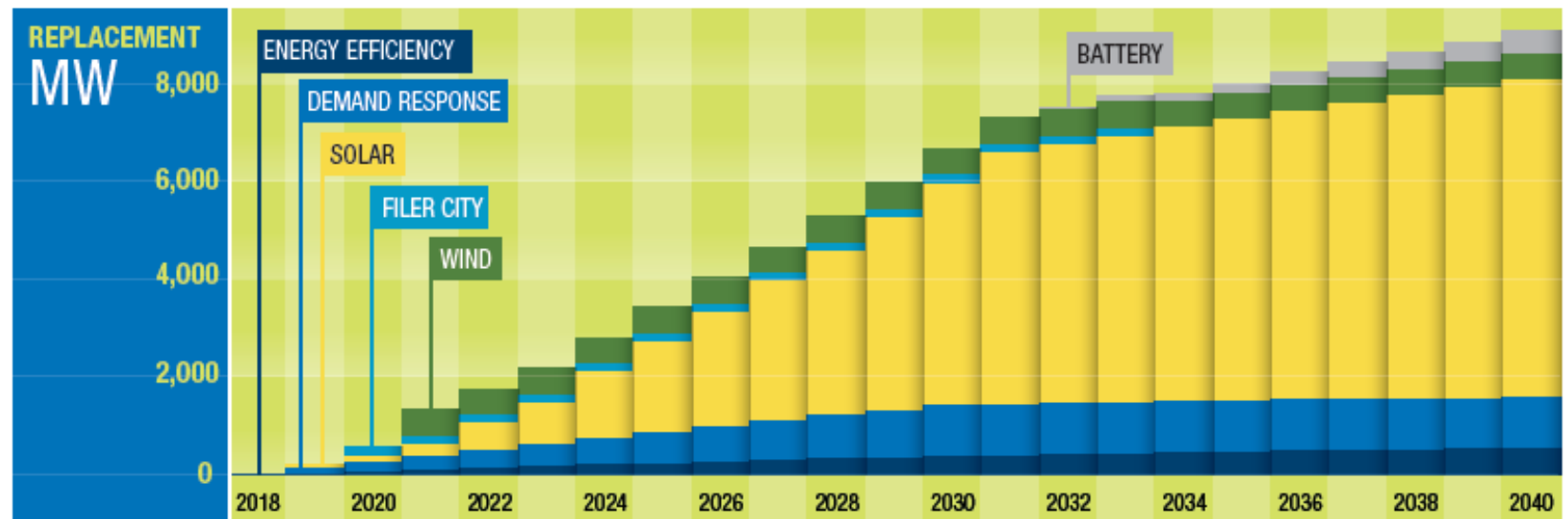


Figure 1.4: Long-term energy capacity plan – energy replacement



# Consumers Energy in Michigan

The analysis still had key flaws:

- Only looked at select retirement years
- Did not allow for market capacity replacement in short-term, despite low prices in MISO
- Did not adequately consider wind



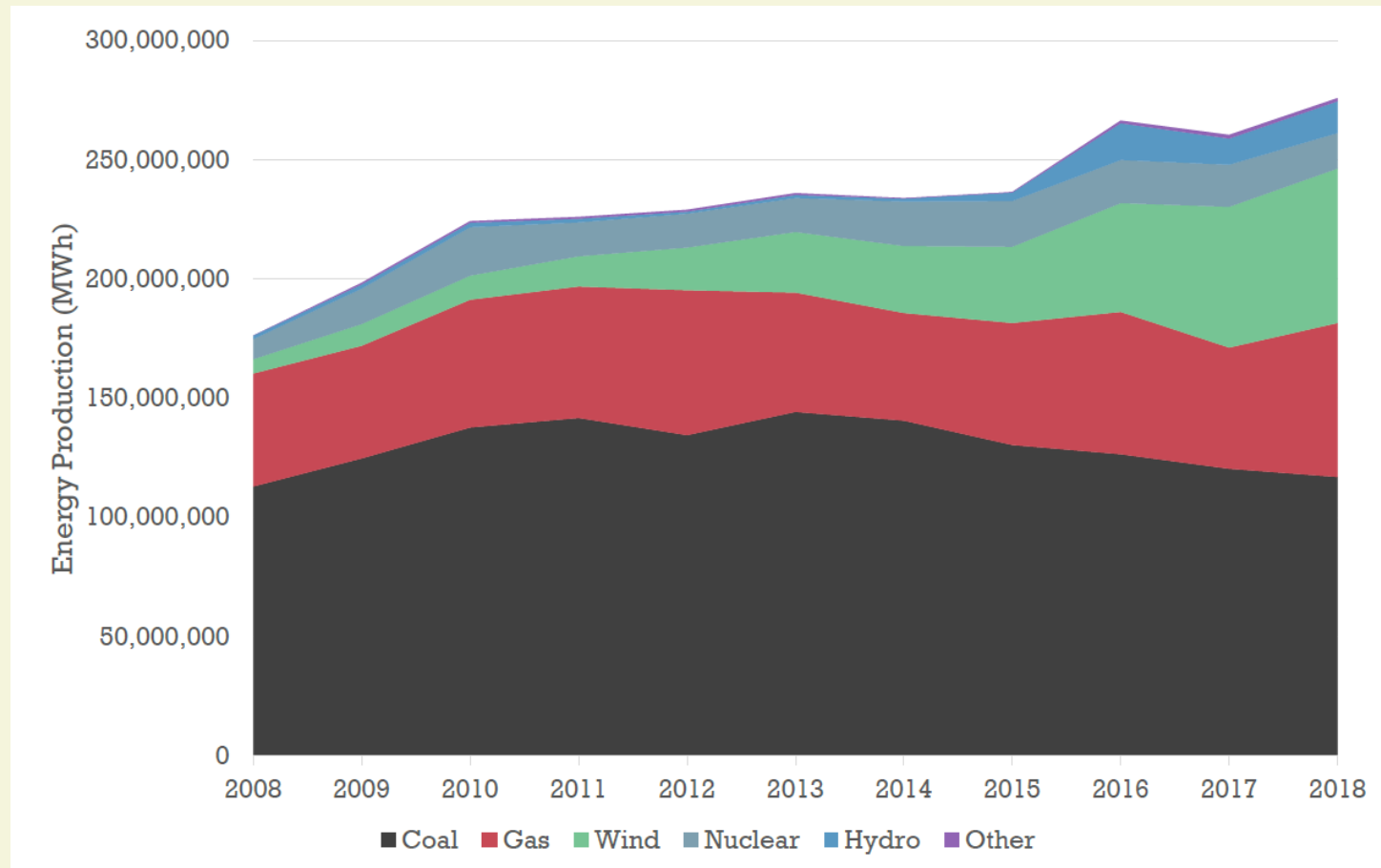
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Source: Consumers 2018 IRP, Executive Summary, p.5 (<https://www.consumersenergy.com/-/media/CE/Documents/sustainability/integrated-resource-plan-summary.ashx?la=en&hash=9F602E19FE385367FA25C66B6779532142CBD374>)

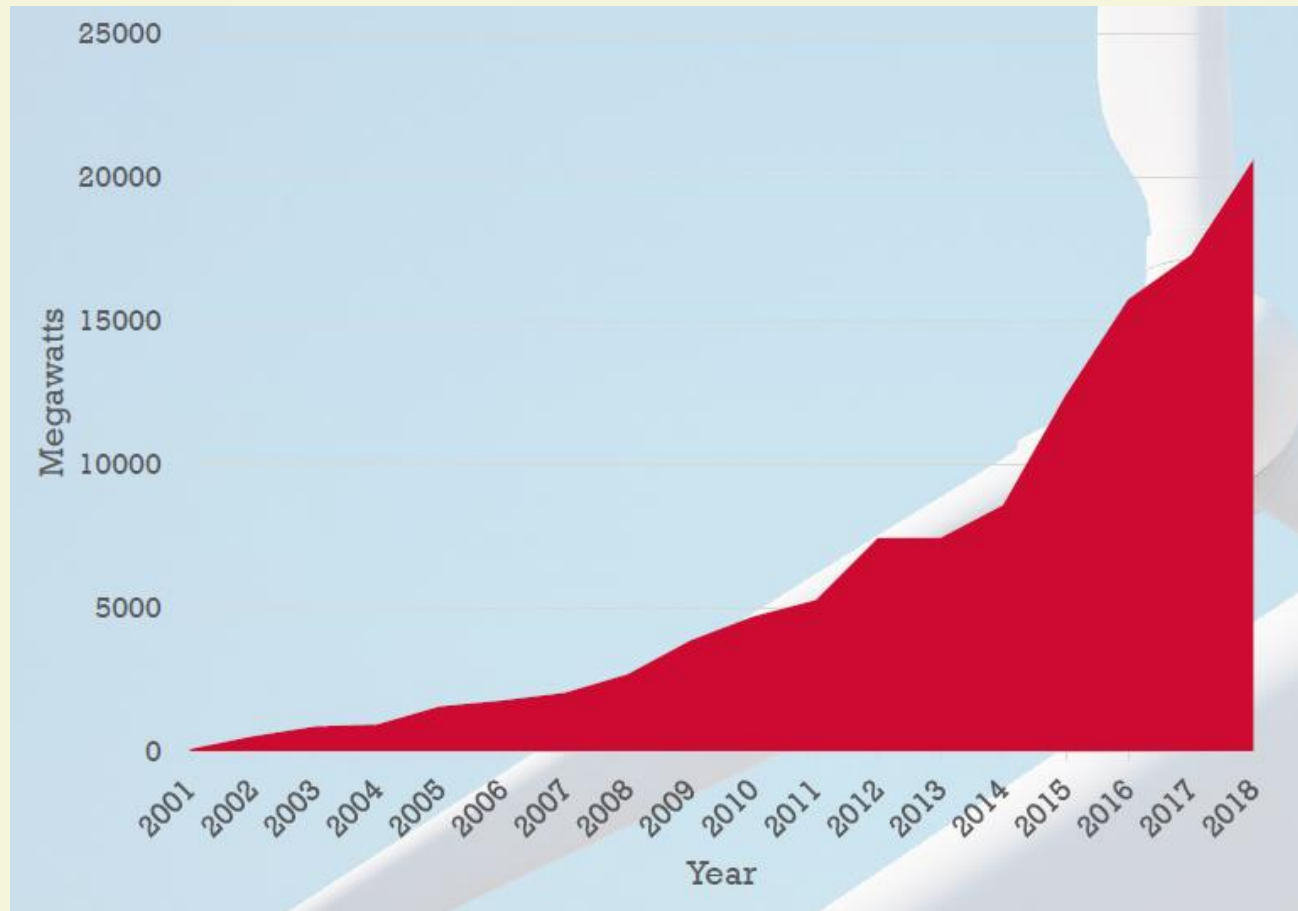
# Economic pressure in wholesale markets

Wind energy suppresses prices and displaces coal generation



# Economic pressure in wholesale markets

Wind capacity is the most common new resource in SPP



Source: SPP 101: Introduction to SPP, slide 101  
(<https://www.spp.org/documents/31587/intro%20to%20spp.pdf>)



# Economic pressure in wholesale markets

Barrier to RE and storage: they need to be allowed to compete on equal footing

- Wholesale markets were intended to provide more competition and lower costs
- But, coal and gas units can “self-commit” meaning they can run when uneconomic
- The ratepayers are subsidizing customers at-large
- Prevents the addition of more RE and storage, even if they were cost-effective



# Non-RTO Utilities

- Can be virtual islands with little connectivity
- Not facing a large pool of competition means less economic pressure
- Tendency towards status quo
- Need strong regulatory and stakeholder pressure to look at alternatives to status quo



# Duke Energy North Carolina

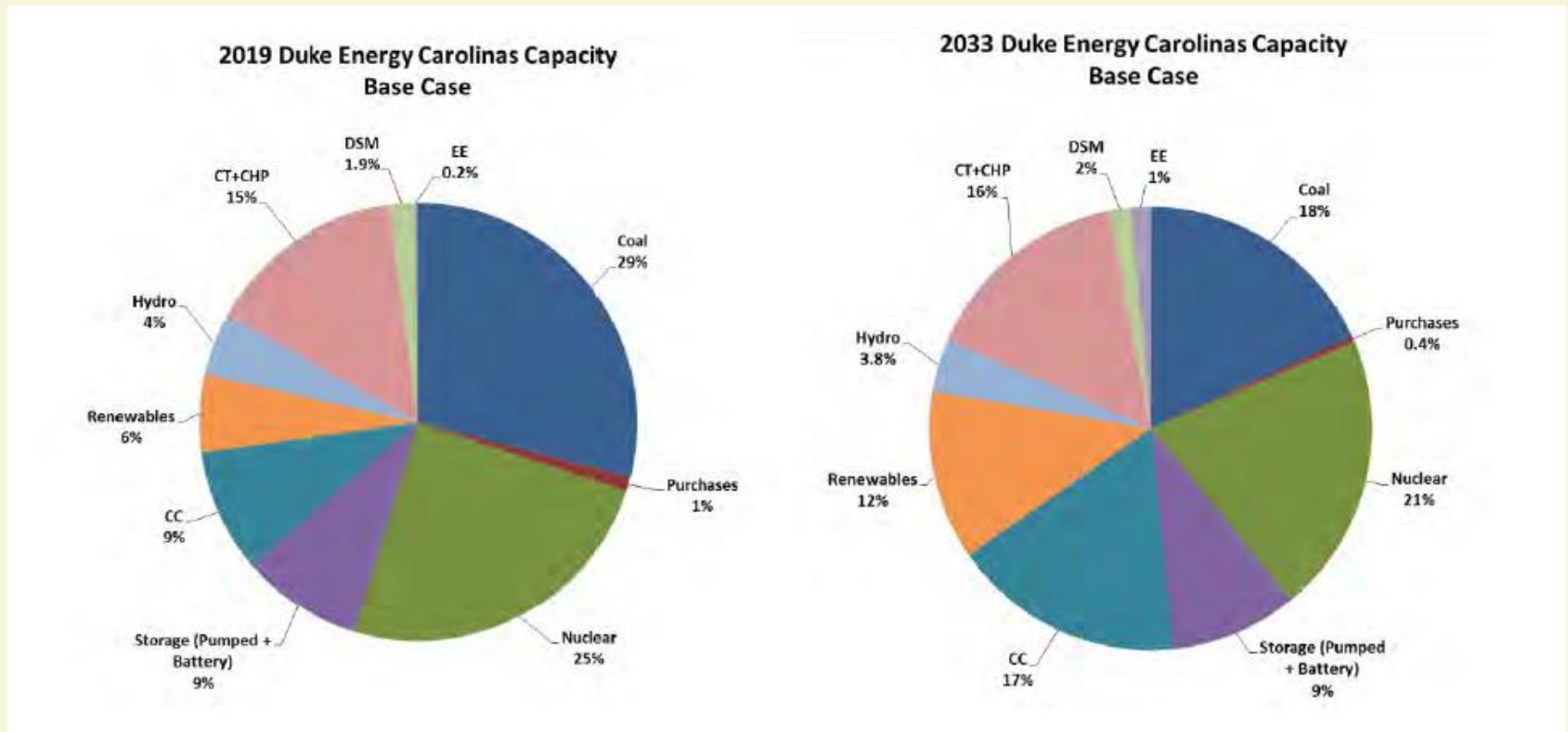
- Some of its coal units run as “peakers”—fleetwide it runs about a third of the time

| Coal Unit                    | 2010       | 2011       | 2012       | 2013       | 2014       | 2015       | 2016       | 2017       | 2018       |
|------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Allen 1                      | 46%        | 29%        | 7%         | 4%         | 18%        | 12%        | 13%        | 6%         | 5%         |
| Allen 2                      | 41%        | 24%        | 5%         | 2%         | 16%        | 13%        | 15%        | 6%         | 6%         |
| Allen 3                      | 61%        | 46%        | 26%        | 26%        | 25%        | 16%        | 18%        | 9%         | 7%         |
| Allen 4                      | 59%        | 51%        | 31%        | 36%        | 27%        | 19%        | 12%        | 10%        | 7%         |
| Allen 5                      | 54%        | 41%        | 16%        | 17%        | 27%        | 18%        | 11%        | 16%        | 14%        |
| Belews Creek 1               | 84%        | 80%        | 77%        | 58%        | 76%        | 62%        | 56%        | 40%        | 49%        |
| Belews Creek 2               | 64%        | 81%        | 63%        | 68%        | 59%        | 67%        | 54%        | 59%        | 33%        |
| Cliffside 5                  | 51%        | 54%        | 23%        | 28%        | 29%        | 20%        | 16%        | 18%        | 26%        |
| Cliffside 6                  |            |            |            | 65%        | 63%        | 42%        | 39%        | 67%        | 58%        |
| Marshall 1                   | 58%        | 43%        | 32%        | 39%        | 54%        | 33%        | 40%        | 33%        | 29%        |
| Marshall 2                   | 52%        | 56%        | 41%        | 45%        | 60%        | 22%        | 29%        | 30%        | 20%        |
| Marshall 3                   | 74%        | 69%        | 56%        | 32%        | 75%        | 46%        | 68%        | 52%        | 55%        |
| Marshall 4                   | 83%        | 71%        | 67%        | 64%        | 22%        | 54%        | 61%        | 71%        | 64%        |
| Mayo 1                       | 76%        | 55%        | 54%        | 40%        | 40%        | 44%        | 31%        | 22%        | 23%        |
| Roxboro 1                    | 82%        | 54%        | 61%        | 44%        | 65%        | 45%        | 31%        | 26%        | 25%        |
| Roxboro 2                    | 67%        | 44%        | 71%        | 66%        | 57%        | 57%        | 48%        | 28%        | 32%        |
| Roxboro 3                    | 80%        | 59%        | 60%        | 39%        | 48%        | 33%        | 37%        | 36%        | 25%        |
| Roxboro 4                    | 72%        | 62%        | 66%        | 44%        | 69%        | 38%        | 35%        | 21%        | 27%        |
| <b>Capacity-weighted avg</b> | <b>68%</b> | <b>61%</b> | <b>50%</b> | <b>48%</b> | <b>53%</b> | <b>43%</b> | <b>41%</b> | <b>38%</b> | <b>35%</b> |



# Duke Energy North Carolina

- Coal that is allowed to retire is replaced with gas



# Duke Energy North Carolina

## Duke did not look for a lowest-cost solution

- Did not issuing an all-resource RFP
- Fixed coal retirements in modeling
- Made major resource decisions outside of IRP
- Failed to project fixed costs of existing units
- Little stakeholder engagement

# Lessons

## Good planning needs to involve:

- Modeling new and existing resources against one another
- All-resource RFPs to encourage competition—look out for “hard-wiring”
- Stakeholder engagement, especially upfront
- Regulatory pressure for proactive planning and transparency

